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Influences of Managerial Drivers on bÿ E x p o r t S a I e s U n i t s P e r f o r m a r Small and Medium-Size Enterprises

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Routledge

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| Title: | Influences of Managerial Drivers on Export Sales Units' Performance of Small and Medium-Size Enterprises |
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| Year: | 2015 |
| Author: | Dafnis N. Coudounaris |
| Abstract: | This report offers a contribution to the theories related to firms' export performance. Job |
| | Satisfaction and behavioural and outcome performance of export managers have received |
| | attention in export literature. However, the relationships between export managers' rewards |
| | system and the level of export managers' morale with export managers' job satisfaction, |
| | behavioural and outcome performance, and export sales units' performance of small and |
| | medium-size enterprises have not thoroughly been examined, tested, or validated. A new model |
| | is developed based on export managerial psychology theory, which integrates two constructs, the |
| | export managers' rewards and level of morale, as critical variables affecting export performance. |
| | The research findings suggest that four connected relationships in a PLS model are positive, |
| | significant, and substantial. Particularly, managers' financial and nonfinancial rewards influence |
| | managers' level of morale, which in turn affects managers' behavioural performance, and |
| | managers' behavioural performance influences managers' outcome performance, which, finally, |
| | affects firms' export performance. |